INVITATION TO TENDER “CATERING SERVICES FOR THE NEEDS OF THE RIGA STRATCOM DIALOGUE 2017 CONFERENCE”

To be supplied to the NATO Strategic Communications Centre of Excellence (NATO StratCom COE)

<table>
<thead>
<tr>
<th>Revision</th>
<th>Version 1</th>
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<tbody>
<tr>
<td>Release Date</td>
<td>23 MAY 2017</td>
</tr>
<tr>
<td>Issuer</td>
<td>Ms Zane Stala</td>
</tr>
<tr>
<td>Suppliers Response date</td>
<td>09 JUNE 2017</td>
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Invitation to Tender “CATERING SERVICES FOR THE NEEDS OF THE RIGA STRATCOM DIALOGUE 2017 CONFERENCE”

You are kindly invited to submit a tender to provide catering services for the Riga Stratcom Dialogue 2017 conference. The conference will take place on July 5-6, 2017 at National Library of Latvia.

By participating in this tender you are indicating your acceptance to be bound by the guidelines set out in this letter. We provide below the key details of the NATO StratCom COE requirements, which you should take into account in your response. Please acknowledge via e-mail safe receipt of this letter within two working days together with your confirmation of your intention to tender.

To simplify exchange of information regarding this invitation to Tender (ITT) please nominate a Bid Manager and relevant contact phone and e-mail address.

Please direct any questions regarding the ITT content or process to the NATO StratCom COE Event Manager, Ms Zane Stala. You should not contact other NATO StratCom COE personnel unless directed to do so by the NATO StratCom COE representative. The NATO StratCom COE reserves the right to disqualify and reject proposals from suppliers who do not comply with these guidelines. All questions should be submitted in writing to the e-mail: zane.stala@stratcomcoe.org.

As part of this tender process the NATO StratCom COE makes no obligations in any way to:
   (i) pay any supplier for and ITT response; or
   (ii) award the contract with the lowest price proposal or any bidder; or
   (iii) accept any ITT information received from suppliers; or
   (iv) include suppliers responding to this ITT, in any future invitations; or
   (v) any other commitment to suppliers whatsoever.

Looking forward receiving your response.

Yours Sincerely,
Ms Zane Stala
Event Manager, Framework Nation Support Branch
E-mail address: zane.stala@stratcomcoe.org.
Whilst care and attention has been exercised in the preparation of this document, it remains subject to contract and all warranties whether express or implied by statute, law or otherwise are hereby disclaimed and excluded.

These limitations are not intended to restrict continues business discussions between the NATO StratCom COE and suppliers.

Any proposal received by the NATO StratCom COE is subject to contract with the NATO StratCom COE.

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1. Introduction and Overview

1.1. NATO StratCom COE Background - The NATO StratCom COE, based in Riga, Latvia, contributes to the improved strategic communications capabilities within the Alliance and Allied nations. The NATO StratCom COE designs programmes to advance StratCom doctrine development and harmonisation, conducts research and experimentation to find practical solutions to existing challenges, identifies lessons from applied StratCom during operations, and enhances training and education efforts and interoperability.

1.2. Subject of the ITT

1.2.1. Subject of this tender is to provide catering services for the Riga StratCom Dialogue 2017 conference with 450 international high level guests. Conference will take place on July 5-6, 2017, at the National Library of Latvia, Mukusalas street 3, Riga, Latvia and Latvian Railway History Museum, Uzvaras bulvaris 2/4, Riga, Latvia.

1.2.2. Menu provided for this conference should include elements of Latvian national cuisine.

2. Requirements for the selection of the Bidders

2.1. Overall requirements

2.1.1. Bidder is registered in Commercial register or relevant register in other country (if applicable).

2.1.2. Bidder is registered in Food and Veterinary Service registers for supervising the companies of Latvian Republic or relevant register in other country with the rights to perform catering services.

2.1.3. The service provider has experience to perform catering services - experience in catering services for high level formal events in last year in at least 3 (three) events with not less than 400 (four hundred) participants each time, where the off-site catering services was provided.

2.2. Technical proposal requirements

2.2.1. The proposal must be prepared in accordance with Annex 1 “Technical specification” defined task and implementation timeline.

2.3. Financial Proposal requirements

2.3.1. The Proposal shall be submitted in euros (EUR), the financial form must be submitted accordingly the Annex 3 “Financial proposal” stated form.

2.3.2. The Proposal price is the total cost consideration for the purchase of the contract, including all applicable taxes except VAT, subject to the requirements of Technical specification. The price of the service shall include logistical expanses in connection with provided services.
3. Timetable

<table>
<thead>
<tr>
<th>General</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Confirmation of receipt of this document</td>
<td>Email confirmation: by 23:59hrs (Eastern European Time zone: UTC +02:00) 29 MAY 2017 for those suppliers who had made a previous expression of interest. New suppliers should email their intent to tender at the earliest opportunity</td>
</tr>
<tr>
<td>Delivery time for submission</td>
<td>09 JUNE 2017</td>
</tr>
<tr>
<td>Contract implementation date</td>
<td>5 – 6 JULY 2017</td>
</tr>
<tr>
<td>Questions</td>
<td>Questions arising from this document should be given to Ms Zane Stala</td>
</tr>
<tr>
<td>Full contact details</td>
<td>Ms Zane Stala, <a href="mailto:zane.stala@stratcomcoe.org">zane.stala@stratcomcoe.org</a>, +371 67335468</td>
</tr>
</tbody>
</table>

4. Respondent Instructions

4.1. This section provides detailed instructions to be followed in responding to this ITT. Included are Response Guidelines and the NATO StratCom COE Contact Information.

4.2. Response Guidelines

4.2.1. The proposal should be submitted on Bidder Company’s official template submitted via postal services to:
NATO Strategic Communications Centre of Excellence,
Kalnciema iela 11B, Riga,
LV-1048.

4.2.2. Electronical copy of the proposal should be provided to cateringervices@stratcomcoe.org by 09 JUNE 17:00.

4.2.3. Bidder can submit for partial or entire ITT.

4.2.4. Proposal should consist of the following documents:

4.2.4.1. The documental evidence of experience – the list of provided catering services in accordance with Annex 2 “List of provided off-site catering services”.

4.2.4.2. Menu and concept proposal in accordance to Annex 1 “Technical specification”.

4.2.4.3. Financial proposal in accordance with Annex 3 “Financial proposal”.

4.2.4.3.1. Bidders shall use this Financial proposal form as guideline and can modify and add columns and rows as they see fit.

4.2.4.3.2. In the Financial proposal the Bidder shall specify the price of staff service, expenditures related to transport. Also alcohol and food should be displayed as separate entities.

4.2.5. The NATO StratCom COE will disregard any response submitted after the timetable deadline.

4.2.6. Bidders are expected to supply all required information, or clearly state the reasons for being unable to do so.

4.2.7. Any assumptions used in preparing responses should be clearly stated. Any appropriate supporting documents e.g.: brochures, photos, presentations, should be included.
4.2.8. Questions relating to clarification of the ITT will only be accepted in writing to NATO StratCom COE representative. Likewise, all responses from the Centre will be written and may also be made available to other suppliers (subject to confidentiality). In the event that any answer materially affects the ITT specification, an amendment of the original requirements will be escalated to all suppliers. The NATO StratCom COE will attempt to answer any questions within one working day of receipt of that request; otherwise it will respond within that timescale notifying you of the estimated time to obtain the information.

4.2.9. The NATO StratCom COE reserves the right to modify the provisions of this ITT at any time prior to the scheduled date for written responses. Additional scope and requirements can be added. Notification of such changes will be provided to all suppliers.

4.2.10. All information supplied in this tender to date, any further information supplied during the tender process will remain confidential and available only to the Contract Award Committee members.

5. Tender Assessments

5.1. The Contract Award Committee (CAC) chooses the best offer in accordance with the following bid evaluation criteria:

5.1.1. Proposal price

5.1.2. Quality of the proposal

5.1.2.1. Overall proposal according to the technical specification with in the Annex 1.

5.1.2.2. Off-site catering service experience. Experience in catering services for high level format events in the last year at least at 3 (three) events with not less than 400 (four hundred) participants each of them, where the off-site catering services has been provided. By mentioning the event, references and point of reference should be included.

5.2. You are reminded that through the process the NATO StratCom COE will continually assess all contact with the bidders’ organizations including compliance to the process, presentation. The NATO StratCom COE reserves the rights at its sole discretion to disqualify without further consideration any submission that does not satisfy this basic requirement.

6. Briefing for Unsuccessful Participants

6.1. The NATO StratCom COE intends to offer feedback to every Bidder submitting an unsuccessful proposal. The NATO StratCom COE reserves the right to control the format and content of any such briefing, and to limit it in any way believed by the NATO StratCom COE to be appropriate (which includes, in exceptional circumstances, the right to refuse a briefing without giving any reasons for doing so).

7. Contract Details

7.1. Contractual and payment details will be subject to negotiation with the selected supplier. The contractor will be required to sign a confidentiality agreement with the NATO StratCom COE.
ANNEX 1

“CATERING SERVICES FOR THE NEEDS OF THE RIGA STRATCOM DIALOGUE 2017 CONFERENCE” TENDER
TECHNICAL SPECIFICATION

<table>
<thead>
<tr>
<th>Service</th>
<th>Requirements</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 coffee breaks</td>
<td>Number of people – 450*&lt;br&gt;Schedule:&lt;br&gt;• 05.07.2017. 14:00-14:30&lt;br&gt;• 06.07.2017. 10:30-11:00&lt;br&gt;• 06.07.2017. 15:30-16:00&lt;br&gt;Menu should include: tea, sugar, lemon, 2 options of pastry- sweet and savoury.&lt;br&gt;Must provide with plates and dishes – ceramic, cutlery – steal, glasses – glass, tablecloth, and serviettes, laying the table; standing tables&lt;br&gt;Must provide with qualified staff during the service providing.</td>
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<tr>
<td>Lunch</td>
<td>Number of people – 450*&lt;br&gt;Schedule:&lt;br&gt;06.07.2017. 12:30-14:00&lt;br&gt;Menu should include:&lt;br&gt;• Dish No 1 – salad (3 options);&lt;br&gt;• Dish No 2 – main course (2 options of meat, 1 options of fish dish) with side dishes (potatoes, rise, vegetables);&lt;br&gt;• Dish No 3 – Dessert;&lt;br&gt;• tea, sugar, lemon, water with lemon;&lt;br&gt;Must provide with plates and dishes – ceramic, cutlery – steal, glasses – glass, tablecloth, and serviettes, laying the table; standing tables&lt;br&gt;Must provide with qualified staff during the service providing;&lt;br&gt;Concept of the lunch- standing lunch/banquet.</td>
</tr>
<tr>
<td>Dinner</td>
<td>Number of people – 450*&lt;br&gt;Schedule:&lt;br&gt;05.07.2017. 18:00-19:30&lt;br&gt;Menu should include:&lt;br&gt;• Dish No 2 – salad (3 options);&lt;br&gt;• Dish No 3 – main course (2 options of meat, 1 options of fish dish) with side dishes (potatoes, rise, vegetables);&lt;br&gt;• Dish No 4 – Dessert;&lt;br&gt;• Atleast 2 glasses of wine (red and white) for each guest;&lt;br&gt;• Good quality coffee, coffee milk/cream, tea, sugar, lemon, water with lemon;&lt;br&gt;Must provide with plates and dishes – ceramic, cutlery – steal, glasses – glass, tablecloth, and serviettes, laying the table; standing tables&lt;br&gt;Must provide with qualified staff during the service providing;&lt;br&gt;Concept of the dinner standing dinner/banquet.</td>
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### Night talk session

Number of people – 450*;

Schedule:
05.07.2017. 20:00 – 22:00

Menu should include:
- At least 2 glasses of wine (red and white) for each guest;
- At least 2 glasses of beer (dark, light) for each guest;
- At least 1 glass of strong liquor for each guest;
- Snack plates that can accompany above mentioned alcoholic drinks;

Must provide with plates and dishes – ceramic, cutlery – steal, glasses – glass, tablecloth, and serviettes, laying the table; standing tables
Must provide with qualified staff during the service providing;
Concept of the night talk session – banquet type;

### Additional services

Providing speakers and panellists of the conference with still water in glass bottles with screw caps and glasses.
Number of bottles: 100

* Customer has the right to order not all catering service amount. Actual catering service amount will be determined at the time of Agreement awarding; in the contract will be set the number of persons and one person catering costs in the Applicant's financial offer.

** Customer has the right to add additional catering service request after the contract has been signed with additional budget;
ANNEX 2

“CATERING SERVICES FOR THE NEEDS OF THE RIGA STRATCOM DIALOGUE 2017 CONFERENCE” TENDER
LIST OF PROVIDED OFF-SITE CATERING SERVICES

<table>
<thead>
<tr>
<th>No.</th>
<th>Costumer of the catering service provided, contact information (telephone and e-mail)</th>
<th>The date of provided off-site catering service</th>
<th>Number of persons, which at the same time the catering service was provided</th>
<th>Menu of catering service provided</th>
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<tbody>
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<td>1.</td>
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<td>3.</td>
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**Annex 3**

“Catering Services for the Needs of the Riga Stratcom Dialogue 2017 Conference” Tender

Financial Proposal Form

<table>
<thead>
<tr>
<th>Service</th>
<th>Price for catering services, without VAT, EUR</th>
<th>Price without VAT, EUR (in total)</th>
<th>VAT, EUR (in total)</th>
<th>Price with VAT, EUR (in total)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Off-site catering services in accordance with Technical specification – “3 coffee breaks”</td>
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<td>1.1. ...</td>
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<td>1.2. ...</td>
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<tr>
<td><strong>TOTAL</strong></td>
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<tr>
<td>2. Off-site catering services in accordance with Technical specification – “Lunch”</td>
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<td>2.1. ...</td>
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<tr>
<td><strong>TOTAL</strong></td>
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<tr>
<td>3. Off-site catering services in accordance with Technical specification – “Dinner”</td>
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<td>3.1. ...</td>
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<td><strong>TOTAL</strong></td>
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<tr>
<td>4. Off-site catering services in accordance with Technical specification – “Night talk sessions”</td>
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<td>4.1. ...</td>
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<td><strong>TOTAL</strong></td>
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<tr>
<td>5. Off-site catering services in accordance with Technical specification – “Additional services” service performance</td>
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<td>5.1. ...</td>
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<tr>
<td><strong>TOTAL</strong></td>
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</table>

In total without VAT

VAT

In total with VAT

Bidders shall use this Financial proposal form as guideline and can modify and add columns and rows as they see fit.

In the Financial proposal the Bidder shall specify the price of staff service, expenditures related to transport. Also alcohol and food should be displayed as separate entities.